

WCRP

NEW HOPE FOUNDATION

**PROPOSAL TO ESTABLISH &
IMPLEMENT A WAR CHILD
REHABILITATION PROGRAMME
(WCRP) IN THE 10 STATES
OF SOUTHERN SUDAN**

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Preamble

The number of street children in our towns these days is startling. There has been a steady increase in their numbers since the signing of the Comprehensive Peace Agreement in 2005. Their existence is as a result of death of their parents during the long intermittent wars that have lasted a whole generation. An equally good number of these children have been orphaned through the deaths of their parents to HIV/AIDS scourge that has ravaged a section of the Sudanese population.

WCRP plans to build homes for such children orphaned and vulnerable children around the Southern Sudan's ten States. These homes will serve as refuge for these children. This programme seeks to rid the streets all the street children within the next two years. In the homes, the children will be fed, sheltered in a formal setting, afforded quality education and training that will equip them with adequate skills that can benefit them once they get out of homes upon attaining a certain age.

This programme was borne after a tearful and heart-rending encounter with a young boy I met in the streets of Wau, the capital of Western El Ghazal State. The boy belonged to a family I knew very well. At age of seven, Deng Garang's face bears discouraging wrinkles commonly associated with older members of society. He looks emaciated and life seems to be ebbing out of him each passing minute. His eyes have sunk low into the sockets. The desperation springing from his eyes is palpable. The scanty hairs on his scalp and the distended stomach bespeak the prevalent malnutrition common in the streets. All his teeth have since darkened after many years of sniffing glue.

Nobody has ever been kind to him and he naturally distrusts strangers. His speech is severely underdeveloped for someone of his age. And he is ready to go into a children's home if there was one. But his mind is too skeptical and hopelessness rings through and it was all I could do to stop myself from crying.

Yet Deng's case is not singular. There are a thousand homeless children wandering in the streets. These children have been orphaned by the war and AIDS; sometimes they have been abandoned by their families because of the overwhelming cost involved in catering for the basic needs. After the devastating

war, parents were left without means of fending for themselves, much less their children. Many such children therefore, have been forced to take for the street where they are subjected to untold vagaries.

When these children are orphans as a result of parents dying of HIV/AIDS, they face stigmatization and when they are infected with HIV/AIDS, it is even worse. They are shunned by neighbours and relatives, consequently finding homes only in streets, where their frail health situation is exposed to elaborate vulnerabilities.

Under the circumstances these children are growing, they inexorably end up carrying deep psychological scars, exacerbating their already frail physical conditions. The prevalence of myths and fear surrounding the disease also keep perfectly healthy, disease-free AIDS orphans from living normal lives. The lucky few are only indifferently cared about, virtually treated like outcasts.

It is for this reason that WCRP was born, if only to inspire hope into these children. After the encounter with a number of street children, I proposed to a number of friends who embraced the idea and decided to invest their energies, financial and emotional needs into the programme. As often is the case, when you know what you want, you are able to make quality decisions. And when you let people know what you are doing, they can help you achieve that thing more efficiently. It is under this premise that we agreed to work on towards championing this cause.

It is my hope and faith that WCRP is timely and will be able to tame the wild growth in numbers of street children. We will painstakingly search for only deserving cases and attend to them objectively and fairly. It is my hope too that as the government of Southern Sudan will see the long term benefit of this venture and will fully cooperate with WCRP and fund this proposal.

We prayerfully hope that you will feel the need and you will kindly attend this promptly.

Nyibol Madut Pakak

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Programme Director

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1.0 EXECUTIVE SUMMARY

This application is made to the Government of Southern Sudan and Development Partners such as USAID, EMBASSY OF FRANCE, DFID, PACT SUDAN, UNDDR and SSDDRC, SAVE THE CHILDREN, WFP, UNDP, UNICEF, PLAN International and PSI among others for funding to establish a Home for street children in each of the 10 States of Southern Sudan. These Homes will be used to rehabilitate several thousands of isolated, orphaned and abandoned children who currently roam hopelessly and desperately in the streets of the Towns around the country. In these Homes these children will be counseled, cleaned, fed, treated and given an opportunity to learn and trained and in due course, have a family of their own and be loved. They will have the chance to plan their futures they could only once dream of.

The programme is expected to spend a total of SDG 1,409,000 (US\$ 541,923) per annum to run one Home for about 200 street children and SDG 14,090,000 (US\$ 5,419,231) to run all the 10 Homes proposed in this document. These amounts include the cost of providing food, shelter, learning materials and medication for the 200 and 2,000 children in each Home and in all the 10 Homes respectively (see summary of Budget proposals in the table below).

In addition, a once-off amount of SDG 865,000 (US\$ 332,692) is required for each Home to among other things, put up premises for shelter, learning facilities, drill borehole in each Home, buy generator, some motor vehicles and boarding and kitchen equipment. The programme will be implemented on a common Model in all the States and except for transport costs, the costs are expected to approximate closely to same figures. The capital expenditure for the 10 Homes is expected to be about SDG 8,650,000 (US\$ 3,326,692).

See the budgetary estimations below.

**SOUTHERN SUDAN WAR CHILD VICTIMS REHAB PROGRAMME (WACREP)
ESTABLISHMENT OF CHILDREN HOMES IN 10 STATES OF SOUTHERN SUDAN**

SUMMARY OF BUDGET FOR ANNUAL RECURRENT EXPENDITURE PROPOSALS					
Particular	Budget/Home		Budget 10 Homes		
	SDG	US\$	SDG	US\$	
Food	876,000	336,923	8,760,000	3,369,231	
Administrative Costs	336,200	129,308	3,362,000	1,293,077	
Education costs	178,000	68,462	1,780,000	684,615	
Boarding Requirements	12,600	4,846	126,000	48,462	
Kitchen Costs	6,200	2,385	62,000	23,846	
Total Operating Budget	1,409,000	541,923	14,090,000	5,419,231	

SUMMARY OF BUDGET FOR CAPITAL EXPENDITURE PROPOSALS					
Particular	Budget/Home		Budget 10 Homes		
	SDG	US\$	SDG	US\$	
Construction Cost	473,500	182,115	4,735,000	1,821,154	
Drilling Boreholes	75,000	28,846	750,000	288,462	
Furniture & Equipment	13,300	5,115	133,000	51,154	
Motor Vehicles	145,000	55,769	1,450,000	557,692	
Generator	35,000	13,462	350,000	134,615	
School Equipment	50,000	19,231	500,000	192,308	
Boarding Equipment	63,000	24,231	630,000	242,308	
Kitchen Equipment	10,200	3,923	102,000	39,231	
Total Operating Budget	865,000	332,692	8,650,000	3,326,923	

Funding of this programme is kindly requested from the government of Southern Sudan with the technical assistance technical assistance that will be agreed with & Associates, a firm of Certified Public Accountants and Development Consultants to set up the detailed management structures and financial control systems. They will also be responsible for accounting and auditing of the expenditure and for preparation of reports for the Programme management and sponsors.

The detailed budget proposals for the above budget summaries are contained in the Appendices.

2.0 INTRODUCTION

2.0.1 PROGRAMME DESCRIPTION

There are upwards of 600 million orphans and at-risk children in the world according to UNDP. That is nearly 10% of the entire global population. Many countries through their local government have worked tirelessly to rid the streets homeless children who invariably a chief source insecurity and basically a scar in the conscience of the ruling class.

The Sudan case is not different is certainly headed the direction of countless street children who end up forming gangs and become urchins who basically run the streets. WCRP saw this blatant disregard and with it the need to look for ways to timely intervene the explosion of this time bomb. In spite of the many NGOs that aim at championing the rights of children, many of which operate in Sudan, not even a paltry 1% of the children in the city states of Southern Sudan have been able to access to help.

The help from world leading agencies' response has been relatively slow, hardly corresponding with the ever increasing needs. To be an effective cog in the global solutions link to children problems, WCRP will mobilize resources from the Government of Southern Sudan, Development partners and other peoples of goodwill and the general well wishers from local communities to build homes for children orphaned and at-risk children in the aforementioned ten states of Southern Sudan. The homes will serve as a place of refuge for deserving and deserted children for years to come. In these Homes these children will be counseled, cleaned, fed, treated and given an opportunity to learn and train and course, have a family and be loved This will be an opportunity for them to realize their dreams.

The Programme will incorporate multiple activities geared toward the needs of a child. The specific project activities, along with their accompanying objectives, are outlined below. This Proposal aims to clearly present distinction between various activities, their cost and benefit implications within the overall programme design objectives.

The overall approach encompassed within this programme is an initiative to rehabilitate street children and make them responsible and useful citizens of the country through a holistic approach that targets multiple areas of need. WCRP is structured to enhance this possibility through an umbrella format, wherein programme activities may be run independently and/or concurrently by various experts.

Educating these young minds is the only hope for future change, not only in their lives but also Southern Sudan and your sponsorship is the only way this is going to be possible. WCRP purposely intends to educate these children. Those children who perform exemplary and showing keen interest on furthering their education will be linked to strategic institutions, which will ensure scholarships that can facilitate available opportunities in higher learning institution in Sudan as well as the world.

Of course, feeding and providing shelter will be important, education will be the overriding concern of the management. This is because the latter, will sustain the former two at individual and at the country level.

Openness, accountability and most importantly honesty will be pillars within which funds collected will realize their intended purpose. Our wish is too see every single cent spent effectively and on this we would seek your hand in the auditing of the funds to ensure that they reach their intended target without any misappropriation. This does not mean that internal auditing would be less effective. This will see WCRP achieve one of the highest financial giving ratios at over 95% to the intended purpose.

The in and out operations of WCRP will be open to public scrutiny to members of the public who may be interested in knowing the *modus operandi* of the Foundation.

WCRP will work with individuals, NGOs, and churches locally and overseas that are already connected with orphaned and at-risk children. This will keep the startup costs low and reaffirms our desire to partner with indigenous workers whose years of labour, experience and child advocacy give them the necessary expertise to handle susceptible children. WCRP seeks to network with these groups and individuals locally and overseas, to increase sponsorship opportunities as well as employment opportunities.

By this programme, we will give these children a ray hope, the flicker of light at the end of the tunnel. The love and care they will be showered with will definitely heal some of their deeper wounds. Their safety will be guaranteed and a number of other deserved rights like three nutritious meals a day as well as nurturing them in a religious and spiritually nourishing setting.

Our staff will be mainly men and women of high proper Christian credentials and desirably dedicated to provide physical, emotional and spiritual needs. They will embrace the HIV/AIDS orphans as well war children who have grown up without being love nor cared for from any quarter. WCRP will invest in facilities that will suitably a comfortable home for the children. Their individual needs and demands will be attended to professionally.

WCRP will inculcate morals values in the absence of parents or grandparents who are often responsible in indoctrinating these values in young ones. The community will be called upon to demonstrate love and compassion to these children to inspire a sense of belonging in them. WCRP will further be obligated to the value and participation of each community member through care, respect and changing the way of life of the community. We are therefore extending this mission towards the street children, especially those orphaned as a result of many years of war and HIV and AIDS in the urban, slums and semi slum areas of all the 10 States in the Southern Sudan. The programme is proposed to start in Juba within the Central Equatorial State and later progressively expand to other States.

The number of orphans and abandoned children is increasing everyday due to ignorance and poverty in the country. This has particularly affected the above mentioned areas within our community. The Children's Homes will be located in close proximity to the Capitals of the 10 States. It is proposed that suitable land will be acquired to host the orphans who are currently in the streets of these capitals.

2.0.2 PROGRAM PROMOTERS AND SPONSORS

This programme is promoted by WCRP, a non-Governmental organization formed to champion the rights and development needs of the vulnerable children in Southern Sudan.

The Government of Southern Sudan is being approached specifically to spearhead this programme. Other partners may include United Nations Development Programme (UNDP), the United Nations Children's Fund (UNICEF), United Nations Population Fund (UNPFA) and other donors. Benson & Associates, a firm of Certified Public Accountants, have agreed to provide technical and logistical support in the area of business advisory services including preparation and audit of financial statements and in the preparation of this proposal.

2.0.3 DESCRIPTION OF THE PROGRAMME COVERAGE

The programme will put up Homes equipped with children facilities in all the 10 States of Southern Sudan namely: Central Equatorial, Eastern Equatorial, Warrap, Western Equatorial, Northern Bahr El Ghazal, Western Bahr El Ghazal, Lakes, Unity, Upper Nile and **Jongolei** States. WCRP is registered by the government of Southern Sudan as a non-profit organization under the laws governed by the Interim Constitution.

The first Home will be set up in the Central Equatorial State in Juba, because of its proximity to fair infrastructure and donor offices, it will be the best location to initiate this programme and use the lessons learnt to establish other children's homes in other states. We expect to put up a home in every state after every four months, so as to take approximately three years to complete and accomplish the mission of this project.

We intend to start with a manageable number of street children and initially in one State and then roll-out the programme to other States using experiences learnt to act decisively and expeditiously. We will start off in rented premises in Phase I of the project and then in Phase II a 5-acre plot will be purchased on which to erect permanent premises in each of the 10 States. These plots will accommodate boarding facilities, learning facilities, administration block, clinic and social hall among other facilities. In these homes, we will have workers who will serve as mothers and social workers, teachers and counselors.

This is expected to make the children feel loved and cared for. The counseling will be of immeasurable psychological help to the children for their future development. We will train the children through the normal learning process, vocational training, counseling and preaching. In addition we will ensure the children are provided with their nutritional needs to ensure that they are well physically and mentally.

2.0.4 TARGET BENEFICIARIES

2.0.4.1 The Purpose of The WACREP Programme

This programme seeks to mobilize, counsel, feed, treat, educate and rehabilitate street children in the Towns of the ten States of Southern Sudan in order to enable them build character, personality and equip themselves with skills they require to become useful citizens to themselves, the country and the whole world. The programme also seeks to carefully help these children to nurture responsible citizenship, good governance and embrace democratic principles through participatory leadership approach in which some of them will be groomed to lead them through a democratic selection process.

2.0.4.2 Programme Beneficiaries

The Programme targets to reach out and work closely with some 2,000 street children drawn initially from the streets of the 10 Capitals of the 10 States in Southern Sudan (200 from each State). Emphasis will be put on children of ages between 3-15 years, especially those orphaned through wars and HIV/AIDS. This is the group that goes through untold misery and needs urgent attention to their dire needs. There are enough resources and if redistributed equitably, in the long run, this problem will be long gone.

It is also in order to acknowledge that most of these children lost their parents who fought valiantly for the freedom of the Southern Sudan and died before they could celebrate the fruits of their struggle. By rehabilitating these children, we will be extending our gratitude and hope in the life of their children, the dead men and women will achieve their desires and aspirations. Their deaths will not be in vain.

This programme intends to see to it that the children who now live in abject poverty and exposed to various diseases, jiggers and other infestations are all rehabilitated and taken aboard what they will henceforth consider homes.

2.0.4.3 Identifying and Selecting The Target Beneficiaries

This Programme recognizes the role of the Community Based Organizations (CBOs) participation in the effective mobilization of target street children and in spearheading the fight of stereotypes in the grassroots regions. The programme will seek to reach out to as wide an area as possible within the 10 States and will work together with relevant Government departments, NGOs, CBOs and other Development Partners working within the area to select children that merit assistance.

With their extended goodwill and support, only deserving cases will be given immediate attention.

3.0 STATEMENT OF THE PROBLEM

For the many years that Sudan was in war, the future of many young ones was at stake. A whole generation of young children who inevitably participated in the war are already condemned to permanent illiteracy are already a burden to the government of Southern Sudan. Many children who brutally lost their parents during the long-lasting war are now wandering in the streets without homes to go and any known source of basic needs for their livelihoods.

Currently, there number is estimated at 200,000. These children lost their parents to war and the AIDS scourge. And the number is on a steady increase. They are a serious threat to the people and the future security of Southern Sudan urban centres. Considering these figures, there is therefore a great need to immediately and expeditiously attend to this case.

The resultant broken families and the attendant poverty continue to aggravate the situation. Indubitably, these children are a thorny in the economical, socially and the political flesh of our country. Straight from the throes of a civil war, structures needs to be established to timely intervene the ticking time bomb that will definitely explode if left unattended.

The state of education Sudan has been seriously affected by long period of war. Seamless poverty and ignorance have equally contributed to the low standards of education Southern Sudan. Children have continuously failed to enroll in school, yet at the signing of the Peace Agreement in 2005, many children were eager to go back to school. But the state of infrastructure is poor as many learning facilities are dilapidated. Moreover, the available schools are a few and far between. Therefore they inadequately cater for the basic needs required in any formal institution. The quality of education in the existent learning facilities is questionable. This partly explains the apathy towards learning institutions in the country.

Learning facilities throughout the Southern Sudan are inadequate and would take years to contain the situation. The project undertakes to provide learning facilities in each of the Homes in the 10 States that would cater for an average of 200 children at any one home at any given time. It is after considering how much this problem has affected the community that WCRP has come out with this proposal. Putting up a children's home will help in giving care to these disadvantaged Children and give them a home and a future as they will be given opportunity to learn skills which will help them sustain themselves.

The construction of permanent facilities will in the long run assist in the expansion of the programme to progressively facilitate admission of up to 2,000 children at any given time. Initially such homes will assist the street children, but needy and deserving children from neighbourhood can be extended help from the institution. For non-orphans and those from good backgrounds, a fee will be charged. This is expected to be a source of income geared towards making these institutions self-sustaining.

A clinic will be put up to offer medical services to the children and the community at a fee, which also will contribute too will towards the sustenance of the home and the clinic as well. It is also expected that the clinics will develop and expand to a hospital where to serve the people of the neighboring communities.

As elaborated later, the programme will venture into other income generating activities such as farming where additional feedstuff can be obtained for the children's need and as well as for sale. Cattle rearing and poultry farming will be a good way of channeling the energies of the children who might not be willing to go back to class, productively.

4.0 PROGRAMME DETAILS

4.0.1 GOALS

WCRP through the New Hope Foundation will work side by side with any other existing initiatives to achieve the following goals:

- (i) To build a local forum for deliberation geared towards creation of an enabling environment for the rehabilitation of street children in Southern Sudan while championing for their rights to a decent living and secure future as per the provisions of the Interim Constitution of the Government of Southern Sudan;
- (ii) To provide a secure and loving home and education for the street children most of whom are orphaned by war and HIV/AIDS and who are susceptible to abuse due to neglect. The needs of such children have for a long time been ignored despite their large numbers owing to the adverse effects of the civil war and the spread of the HIV/AIDS scourge.
- (iii) To provide a forum for mitigation through counseling on the effects of stigmatization and trauma arising from many years of war. Of particular interest are the children who witnessed rampant killings during the war period. WCRP hopes to erase the effects of the war through counseling and psycho-therapy.
- (iv) To rehabilitate street children and help provide them with dignified alternatives in life for a decent living through vocational training and self-employment creation. The New Hope Foundation will adopt street children and provide them with opportunities to make a meaningful living while adding value to the community and society at large.
- (v) To eventually establish a center for open dialogue and effective action to combat the problem of street children and orphans while also providing an avenue for needy children in abusive environments to seek help and get a way out.
- (vi) To promote individual growth and improved communication skills among individual members so that they can articulate their problems and participate in designing homegrown solutions for their community development.
- (vii) Create awareness of business opportunities available and marketing skills for youth in Southern Sudan through communal projects and empowerment of the youth who will in turn benefit the community as a whole.

- (viii) Empower the youth by providing them with an understanding and acquisition of the entrepreneurial and leadership skills required for the success of small businesses and community programmes and running of the community based projects.
- (ix) Acknowledging the importance of transparent and proper management of youth groups, businesses and economy as a whole and the effects of mismanagement and corruption on the economy and on its people.

4.0.2 OBJECTIVES

This programme will implement the following activities in both the short and long terms in order to achieve the above goals:

- (i) To provide a home to the numerous street children, most of them who are orphans, occasioned by the long civil war and AIDS. Many such children come from poor backgrounds.
- (ii) In line with the Millennium Development Goals (MDGs), we would like to provide food, shelter and basic education to the children who have no access to any form of established educational systems.
- (iii) To help young children obtain skills that can be helpful in their future entrepreneurial ventures rather than spending their time in streets roaming doing nothing. This will be met by setting up training facilities with the qualified personnel to train them.
- (iv) To ensure that these street children do not become a security concern that can be costly in terms of chasing tourists as well as scaring investors. The street children will be engaged in various activities to tap into their energies that are often destructive when not occupied.
- (x) Understanding and acquisition of the entrepreneurial and leadership skills required for the success of small businesses and community Programmes and running of the community based groups and;

4.0.3 ACTIVITIES AND OUTPUTS

4.0.3.1 PROGRAMME MOBILIZATION ACTIVITIES

- (i) Engage stakeholders and affected groups in deliberations geared towards creating a mechanism for the rehabilitation of the street children in Southern Sudan and championing for their rights to decent living and a secure future.
- (ii) Create awareness through religious entities e.g. churches and mosques by passing information through relevant officials and religious leaders to ensure community ownership and acceptance of the project.
- (iii) Liaise with partners both locally and abroad to consolidate support for the programme on both short term and long term basis.
- (iv) Mobilize funding for the Programme from the Government of Southern Sudan and Development partners locally and abroad.
- (v) Provide funds to establish the home, recruit staff and ensure upkeep of the rehabilitated children.
- (vi) Set up management committees in the various States to work with the local communities in setting up the homes. These committees will also oversee the vetting and mobilization of between 100-200 street children and orphans in each State that need to be assisted who will be the beneficiaries of the programme.
- (vii) Launch the project through church and community leaders. This will ensure the community's backing and maximize their participation in the programme.
- (viii) WCRP intends to open the first home by June 2010 in Juba, Central Equatorial State and thereafter roll out to other States throughout Southern Sudan.

4.0.3.2 COMMUNITY IDENTIFICATION AND PARTICIPATION

The following steps will ensure maximum involvement by the community in the Programme. **(Based on collated research findings, field studies, surveys and case studies): -**

- (i) Strategic planning sessions with groups of children on their perception of their future careers and immediate needs. This will enable WCRP to fully understand and comprehend the needs of the target beneficiaries so as to formulate programmes that will benefit them in the best way possible.
- (ii) Awareness building on the programme objectives. This will encourage community participation and acceptance of the programme once they are aware of the benefits they stand to gain from the initiative.
- (iii) Community based monitoring and evaluation. The programme will be run by WCRP in partnership with the local communities. This will instill a sense of ownership among the community members while also ensuring maximum output of the program.
- (iv) Informing and influencing policy makers and planners on the merits of supporting the programme to gather support from stakeholders.
- (v) Documentation of programme experiences and lessons learnt and subsequent sharing and dissemination of information. This will enable other such initiatives to learn from the programme thus encouraging similar projects that will be of benefit to the greater community.
- (vi) Exploring opportunities for consolidating and scaling up of the pilot programme initiatives within Southern Sudan.

4.0.3.3 PROGRAMME OPERATION AND GENERAL ACTIVITIES

The programme proposes to carry out the following activities to achieve the objectives stated above. These conclusions are derived from a series of surveys, field studies and case studies conducted by WCRP.

- (i) Caring for street children, most of whom have been orphaned by war and HIV/AIDS. This will be done through the homes that will cater for the needs of all the children under its care.
- (ii) The programme will also provide care and support services to children suffering from HIV/ AIDS through provision of medical and health services and moral support.
- (iii) The children will be provided with proper nutrition consisting of three wholesome meals each day and regular snacks. Most of the children are emaciated and require adequate nutritional care to restore their full health. education and receive
- (iv) They will also be provided with specialized medical care to ensure they are medically fit.
- (v) The programme will also meet the children's emotional and spiritual needs through recreational activities, one-on-one counseling and care, and religious studies to nurture the children spiritually and emotionally ;
- (vi) Once a month the children will be taken on outings, such as grocery shopping or play mates in the park which help cultivate life skills and create a homely environment for the rehabilitated children by encouraging them to mingle with other members of society hence building their social skills.
- (vii) The programme will initially lease premises and later build homes in each of the 10 States to provide boarding, learning, medical and administration facilities each of which will cater for approximately 200 children.
- (viii) The programme plans to run apprenticeship courses for the more mature children who may prefer to acquire skills to start their own businesses rather than continue with formal

education. This will empower the children with life skills and encourage self reliance and independence among them while also imparting them with life skills.

- (ix) The programme will also seek the assistance of the Government and Donors to establish a revolving fund to provide credit assistance to those older children who will opt to start their own businesses and who will have successfully undergone some basic business management courses;
- (x) Training and developing skills of a core team of field officers in the area of child care, children group dynamics, entrepreneurial skills, cultural and social aspects related to gender and development to enhance increased awareness among community members and enable them initiate, effectively manage group activities and safeguard their rights and assets.
- (xi) Introduce mixed farming to produce food for the children and act as an income generation source for the programme as part of its sustainability strategy.

4.0.3.4 PROGRAMME MILESTONES

WCRP hopes to meet the following milestones;

- (i) Mobilize, enroll and rehabilitate 2,000 street children for basic education across the 10 States of Southern Sudan within three years.
- (ii) Identify 1000 children with HIV/AIDS and provide them with anti-retroviral treatment annually.
- (iii) Train more than 1,000 street children in apprenticeship annually;
- (iv) Assist more than 500 children who have been trained in basic business, to start their own small scale businesses annually.
- (v) WCRP will employ good social networking in order to help street children, mentally handicapped children, physically disabled children, HIV/AIDS infected affected children and orphaned children by coordinating and working with other organizations & agencies.
- (vi) A pool of Youthful groups of leaders trained in entrepreneurial skills and community democratic leadership;
- (vii) Established development networks at the community level acting to share information on needs and rights of the child;
- (viii) Community children groups (not initially selected) replicating Model Governance structures developed by the Programme including own Constitutions, democratically elected leadership, entrepreneurship and leadership skills from the initial recruits to the Homes;
- (ix) Youthful leaders monitoring, evaluating and reporting on their development efforts;
- (x) Children that are more informed of their human rights and that are pro-active in lobbying for enabling legal and policy environment and
- (xi) Children and youthful leaders that appreciate the importance of good governance and the process of selecting good leaders.

5.0 PROGRAMME DESIGN AND DEVELOPMENT

5.0.1 ORGANIZATION PLAN

5.0.1.1 GEOGRAPHICAL COVERAGE

The running of the homes will be the sole responsibility of WCRP who will constitute a management team comprising a cross section of various professionals. In its initial stage, the homes will need social workers, mothers, children development workers, cooks and security personnel who will work in the homes on full time basis. The number of personnel will be determined by the growth of the homes.

Each of the Homes in the 10 States will be run by a management committee comprising of acceptable community leaders and Senior Programme employees. Each Home will be run by an Administrator on a day-to-day basis and will report to the overall programme Director at the Headquarters to be set up in Juba.

5.0.1.2 ADMINISTRATION STRUCTURE

The overall programme will be under the Programme Director who will be responsible to the Programme Steering Committee at the WCRP H/O for effective implementation of all project activities. Each Home Administrator will be responsible to the Programme Director for the day-to-date implementation of programme activities at the respective State Home.

Other senior Programme officials will include a Programme Accountant who will be responsible to the Programme Director for accurate accounting of all Programme financial transactions. A detailed description of the responsibilities of each of the programme positions are outlined in the sections that follow.

6.0.1.2.1 Key Programme Officials and Their Responsibilities

❖ WCRP Board

The Board will sit every month and will tackle issues at the Homes. Among the issues that will be regularly discussed and acted upon will include:

- The Monthly Financial Report featuring receipts by source and expenditures by budgetary lines;
- Children welfare Report on children admissions, health, nutrition, learning and career development;
- Administrative Report covering personnel matters, security issues, etc
- Preparing and approving the long term and short term goals, strategies policies, and development programmes.
- Considering and approving annual financial statements of the Programme;
- Hiring and firing senior staff;
- Considering and approving the Annual and other operating budgets;
- Approving donor assistance to ensure the assistance in line with approved activities;
- Other matters as may be found necessary.

These reports will be compiled and form a quarterly report to enable the Board to plan and keep track of the Homes activities and the project. The Chairman of the board and the project co-coordinator will guide the Management Committees on the format and content of the reports of such periodical reports, to ensure a comprehensive and clear position of the project is given. The quarterly reports, which should show total receipts and expenditures in appropriate form together with the achievements and challenges encountered during the period, will be distributed to the Development Partners as part of the Programme's transparency and accountability principles.

Other reports may be prepared on the on financial and other progressive operational activities and events and submitted to interested groups as and when needed. Finally and in addition, all reports will be readily available for scrutiny and other necessary purposes as may be required by the relevant Government Organs.

❖ Programme Director

The Programme Director to be recruited will take full and complete Responsibility for the overall management and control of the WCRP Programme. He will monitor work Quality Control, provide effective leadership for the programme Team and liaison with the WCRP Board of Directors.

The Programme Director will establish and maintain sound office logistics and ensure office equipment including transport and communication facilities are well maintain and supplied to keep the office running effectively.

The Director will personally participate in drawing up the short term implementation project strategy and plans for the administration and performance of the programme and its service delivery to ensure objectives are achieved at minimum cost, and, also ensure they are accurate, timely and relevant programme reports are prepared for WCRP H/O and Development Partners.

The Director will organize and coordinate all designed programme networking activities and other planned activities are effectively implemented while making sure programme objectives are achieved and that lessons learnt at one Home are readily duplicated over the other programme Homes.

Advise the Board on project implementation, progress position and implement Board policies and decisions and exercise effective control over Programme activities on behalf of the Board.

The Programme Director will be expected to provide effective leadership to the State Homes Administrators to ensure effective monitoring over and communication on planned activities and that, grievances are promptly addressed. He will establish and sustain effective service delivery systems and networks with the CBOs, relevant local community leaders and development partners and Government officials. He will be the official project spokesman and will handle all public relations issues in close consultation with the relevant WCRP officials.

❖ **Project Accountant**

The Project Accountant will among other things perform the following tasks:

- The Accountant will be in-charge of all accountancy functions for this programme
- He will oversee that receipts from the donors are properly accounted for through issuance of serially numbered receipt vouchers
- He will also ensure that disbursements to programme Homes and other beneficiaries are through properly approved payment voucher system which should be serially numbered
- That accurate and up to date cash books are kept for the project and that regular bank reconciliations are prepared and signed for accuracy
- That fund reports are prepared and submitted to programme donors in prescribed formats at agreed intervals
- That all donors enquiries on programme funding and expenditure status are promptly replied to among other things
- He will provide professional guidance to the group
- Assist field staff to ensure they account for funds advanced promptly and in required formats while observing the highest professional quality standards.
- He will also perform such other duties as may be assigned by the Programme Director.

State Home Administrators

State Home Administrators will be responsible to the Programme Director and ensure all activities planned for their States and Homes are effectively implemented

Duties of the Home Management Committee:

- Planning and coordinating the day-to-day activities of the respective Children's Home.
- Formulation of the Home's operational budget.
- Analyzing and evaluating the internal control systems and implementing corrective action.
- Designing and implementing appropriate external relations policy and activities.
- Considering and approving the Monthly Financial Report featuring receipts by source and expenditures by budgetary lines at the respective Home;
- Considering Children welfare Report on children admissions, health, nutrition, learning and career development;
- Discuss and take action on Administrative Report covering personnel matters, security issues, etc
- Hiring and firing junior staff.
- Creating and evaluating of organization framework consisting of authority and responsibility.
- Ensuring of good working environment and provision of incentives to the employees.
- Making any other decisions on matters pertaining to and on behalf of respective Home.

5.0.2 NETWORKING AND INFLUENCE

5.0.2.1 Networking

The Programme will combine a mix of complementary approaches designed to improve children welfare. Networking with the key stakeholders offering assistance to children is an essential component in this proposal.

The Programme proposes to build linkages at six levels:

- (i) Promoting peer organization networking with the emphasis on enabling WCRP and like-minded organizations to access and share better governance information and learn from the available pool of information on the care of children and the extent of available assistance to the street children in Southern Sudan;
- (ii) Promoting links between the groups, relevant government departments, CBOs, the private sector and peer NGOs;
- (iii) Organizing cross-visits and exchanges to similar organizations within the country;
- (iv) Targeting wider policy influencing audiences at the national, regional and international levels.
- (v) Working with partner agencies and community groups to test network-specific impact assessment indicators and procedures.

5.0.2.2 Influencing

This Programme is designed to inform and influence policy makers and planners in private and public organizations to adapt children sensitive approaches in the design and development of good governance structures, entrepreneurship and leadership skills. Influencing activities will target diverse groups ranging from local communities and institutions to national and international agencies.

5.0.3 Programme Sustainability

This Programme will be sustained through implementation of the following strategies:

(i) Establishment of a Network of Donors

This programme will be sustained primarily by the kind support of the Government of Southern Sudan, local and international donors will extend. NHP will be solely responsible for the running of the Programme and the running of all Homes that will be set up in the 10 States. An established system of local donations, individual members, church groups and local organizations will be put in place. The rest of the support is expected to come from our development partners.

(ii) Initiating of Income Generating Activities

We plan to start income generating projects at each one of these Homes to contribute towards the Home's needs. Boreholes will be dug to ensure a continuous supply of water and help towards the farming projects that will help in the cutting of expenditure since the food harvested will be used for consumption within the homes and the surplus sold for profit.

With assistance of Benson & Associates, who are technical advisers, a system for fund raising will be set up especially for the long term; this will include seeking for permanent sponsors both locally and internationally. Funds raised from these sources will be used to purchase land and in construction activities besides acquisition of other assets. The 5-acre land that is expected to be acquired in each of the 10 States will be used to grow food crops and keeping of dairy cattle, which in turn will contribute towards sustaining the Homes.

Introduction of income-generating activities will be an integral part of the Programme. Our objectives aim at making income generating initiatives an integral part of our programme. This project will offer courses providing vocational instruction for the children. Training will impart selected mature children with skills, which they can bring back to the community to independently build on their livelihoods and enhance their surroundings. The program extends to an effort of starting selected people on income-generating projects, with the intention of instilling the culture of self-employment among the Southern Sudanese youth.

Skill instruction and technical training opportunities vary from buying-and-selling items to farming and crop-raising. This will act primarily to endow a trend of self-sustainability for children, such that they will be able to move beyond a level of dependency on supporting institutions. It will further provide an aspect of self-sustainability for the establishment itself by locating certain projects within the compound's agricultural setting. Training in the area of crop-raising will result in an ability to maintain a self-reliant stock of food. This effect, in turn, allows children to uphold feelings of confidence and value through clearly observing the direct benefits of their work.

Specifically, this program intends to offer a place where children could gather and learn new skills and use them to help increase the standards of living for themselves and their dependants. This would feature gardens, beehives, and a peanut butter machine as mentioned above, giving children a chance to learn skills in these areas as well as benefiting from their production. Other projects could include, but are not restricted to, keeping chickens, sewing projects, bicycle repair, basic maintenance skills. Children would also be trained in areas of budgeting money and how to monitor their success through calculating what they earn after the costs of maintaining their project.

Much of the focus within this project further centers on the increase of women empowerment in our country where the participation of women in development projects is nearly negligible.

(iii) Other Sustainability Activities

- a) Establish community based networks and institutions sharing information on how on assistance to destitute children;
- b) A core team of committed children social workers sharing skills and knowledge on the design and development of child care as part of a wider social responsibility;
- c) Youth groups with saving Schemes or revolving loan funds for financing their entrepreneurial development priorities and communal activities;
- d) Examples of entrepreneurship and leadership skills replicated by youths not initially involved in Programme development initiatives;
- e) Other NGOs and development agencies designing and implementing integrated response to the children problems within Southern Sudan;
- f) Policy makers and planners actively supporting community based solutions to children problems (through policy papers and allocation of funds for the same).

6.0.4 MONITORING, EVALUATION AND IMPACT ASSESSMENT

NHP will mainly use external parties to carry out an impact assessment. It lays special emphasis on the Programme's performance in relation to qualitative rehabilitation of children mobilized from the streets. Children will be assessed for educational progress, personality development, and attitude change and career progression among others. In addition, NHP's Programme planning, monitoring and evaluation (PME) procedures will be streamlined to reflect the dynamic nature of the Programme. The PME cycle will involve quarterly, half-yearly and annual reviews of each Home by the various Programme teams, Children Department's representatives and external advisors and specialists. These reviews have the value of enabling a critical assessment of achievements against the planned outputs and changes in the Programme document.

The focus in this Programme will be on evidence of impact of the integrated Programme activities in improving livelihoods, environment and participation of destitute children in development process in this Country.

From the outset, the needs assessment process will provide baseline data and benchmarks to be utilized to measure performance and progress achieved by children within the programme in the 10 States.

The assessment of relative merit and de-merits of the Programme will be conducted on an ongoing basis mainly through evaluation surveys. The focus will be on analyzing the impacts realized by the selected children against the baseline parameters as recorded at admission to the Homes. The monitoring and evaluation information system will be strengthened to collect, analyze and share information on the evolving trends appertaining to each of these children. Qualitative and quantitative indicators for this will be taken into consideration in the evaluation.

The Programme staff will participate in the monitoring and evaluation process. In addition, within the context of the community-led approach, the programme will put in place participatory monitoring mechanisms designed to allow the primary stakeholders namely the children themselves, community and church leaders to provide information which will enhance their own and NHP's understanding of the dynamics of the rehabilitation process. This community involvement will be built around the joint development of monitoring tools that will allow for continuous self-evaluation and modification of the programme activities to suit real needs of the children under the Programme.

The Programme will also put in place a process of partnership evaluation with collaborating institutions and agencies. The partner agencies evaluation reports, especially where they relate to the selected community groups, will be considered to be key documents in assessing the impact of the Programme's interventions within the region.

7.0 FINANCIAL PROJECTIONS

The initial funding for this Programme is expected from GOSS and key donors such as UNDP, UNICEF, UNPFA, PSI, PLAN International and others. These sources will act as a foundation for WCRP to provide a base from which it will grow. From this origin and with further connections to established organizations of the society, expansion will prove significantly more feasible than going totally new territories.

Funds raised at the initial stages will be used to put the Homes and other start-up assets such as boreholes and accommodation facilities. Some more funds will be required to buy food and other supplies for the children. A little more funding will also be required on a regular basis to pay for salaries and wages, motor vehicle running and fuel costs for the Generators.

The programme also is looking towards donations of materials and food for use at the various Homes. It anticipates that these supplies will originate from a number of different contributing sources.

SOUTHERN SUDAN WAR CHILD VICTIMS REHAB PROGRAMME (SSWACREP)
 ESTABLISHMENT OF CHILDREN HOMES IN 10 STATES OF SOUTHERN SUDAN
 PHASE I COSTS: BUDGET FOR FACILITIES & EQUIPMENT

State	Units	No.	Cost/U nit	Total/Ho me	Central Equatoria	EES	Jonglei	WES	Unity	Warrap	Lakes	NBG	UNS	WBG	Total
Target No. of Children	Children				200	200	200	200	200	200	200	200	200	200	2000
Days in Year	Days				365	365	365	365	365	365	365	365	365	365	3650
															-
SCHOOL REQUIREMENTS															
															-
Desks & Chairs	No.	200	100	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
Text Books	Books	1,000	25	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000
Other Costs	Various	1	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
					-	-	-	-	-	-	-	-	-	-	-
Total School Requirements					50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
															-
BOARDING REQUIREMENTS															
															-
Mats	No.	210	30	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	6,300	63,000
mattresses	No.	210	100	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	210,000
Bed sheets	No.	420	50	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	210,000
Blankets	No.	210	50	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	10,500	105,000
Mosquito nets	No.	210	20	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	42,000
					-	-	-	-	-	-	-	-	-	-	-
Total Boarding Costs					63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	630,000
															-
KITCHEN															
															-
Utensils	No.	420	10	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	42,000
Charcoal burner	No.	5	500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000
Cooking Pots	No.	10	150	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	15,000
Miscellaneous	No.	2	1,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
					-	-	-	-	-	-	-	-	-	-	-
Total Kitchen Costs					10,200	10,200	10,200	10,200	10,200	10,200	10,200	10,200	10,200	10,200	102,000
TOTAL COST OF EQUIPMENT					123,200	123,200	123,200	123,200	123,200	123,200	123,200	123,200	123,200	123,200	1,232,000

SOUTHERN SUDAN WAR CHILD VICTIMS REHAB PROGRAMME (WACREP)
 ESTABLISHMENT OF CHILDREN HOMES IN 10 STATES OF SOUTHERN SUDAN
 PHASE I COSTS: CONSTRUCTION COST & OTHER ASSETS

State	Note	Units	No.	Cost/Unit	Total Cost	Central Equatoria	EES	Jonglei	WES	Unity	Warrap	Lakes	NBG	UNS	WBG	Total	
Target No. of Children		Children				200	200	200	200	200	200	200	200	200	200	200	2000
																	-
CONSTRUCTION COST																	
Land Rates	1	Acres	5	2,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	125,000
Construction of Home	2	Blocks	3	50,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Constructing of sewage			1	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
Learning Facilities		C/ROOMS	8	30,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	240,000	2,400,000
Kitchen and Dining			1	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000
Clinic			1	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000
Landscaping			1	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000
Total Construction Cost					473,500	473,500	473,500	473,500	473,500	473,500	473,500	473,500	473,500	473,500	473,500	473,500	4,735,000
																	-
Drilling of borehole	3	Borehole:	1	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000
																	-
Office Furniture & Eqpt																	
Computers		No.	2	2,500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
Furniture and Fittings			10	500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
File Cabinet		No.	1	800	800	800	800	800	800	800	800	800	800	800	800	800	8,000
Miscellaneous			1	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000
Total Furniture Cost					13,300	13,300	13,300	13,300	13,300	13,300	13,300	13,300	13,300	13,300	13,300	13,300	133,000
																	-
Motor Vehicles																	
Land Cruiser		No.	1	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
Double Cabin Pick-up		No.	1	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
Total Motor Vehicles					145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	145,000	1,450,000
																	-
Generator		No.	1	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000
																	-
TOTAL CAPITAL BUDGET					741,800	741,800	741,800	741,800	741,800	741,800	741,800	741,800	741,800	741,800	741,800	741,800	7,418,000

Notes

- 1 it is expected that each Home will occupy about 5 acres of land just at outskirts of the State Capitals and that each will identical facilities including buildings
- 2 There will be 3 Blocks of Buildings namely: Block 1 of 8 classrooms each; Block 2 of almost equal size serving as dormitory while Block 3 will be same size & is to serve as Admin and social hall among other uses.
- 3 Each Home will have a Borehole dug for it to provide water to the Home and the surrounding community as part of further social responsibility but at some fee.